

OUR PIPELINE IS STARTING TO DELIVER VALUE



WAVE 1¹

CLINICAL-STAGE NMEs

WAVE 2²

POTENTIAL APPROVAL	FY21	FY22	FY23	FY24	FY25 and Beyond
ONCOLOGY	EXKIVITY³ 2L NSCLC with EGFR exon 20 insertion mutation		EXKIVITY³ 1L NSCLC with EGFR exon 20 insertion mutation	TAK-007 CD19+ hematologic malignancies	subasumstat³ Multiple cancers TAK-676 Solid tumors modakafusp alfa³ R/R MM TAK-252 Solid tumors TAK-186 EGFR Solid Tumor TAK-102 Multiple cancers TAK-940 CD19+ hematologic malignancies
RARE GENETICS & HEMATOLOGY	maribavir R/R CMV infect. in transplant	TAK-609 Hunter CNS (IT) ⁴	maribavir 1L CMV infect. in HSCT TAK-755 cTTP	TAK-611 MLD (IT)	TAK-755 ITTP, SCD mezagitamab MG, ITP TAK-607 Complications of prematurity pabinafusp alfa⁶ Hunter Syndrome
NEUROSCIENCE			soticlestat DS soticlestat LGS	orexin 2R-ag TAK-994 ⁷ NT1	orexin 2R-ag TAK-861 NT1, NT2, IH, Other orexin 2R-ag TAK-925 Hospital setting, NT1 orexin 2R-ag TAK-994 ⁷ NT2, IH, Other TAK-071 Parkinson's Disease TAK-653⁸ Inadequate resp. in MDD TAK-341 Parkinson's Disease TAK-041⁸ Anhedonia in MDD
GASTRO- ENTEROLOGY	Eohilia⁵ EoE Approval date TBD				TAK-999 AATD Liver Disease TAK-906 Gastroparesis TAK-062 Celiac Disease TAK-954 POGD TAK-101 Celiac Disease TAK-951 Nausea & vomiting sibofimloc Crohn's Disease (post-op and ileitis) TAK-039 Hepatic encephalopathy TAK-510 Nausea & vomiting TAK-105 Nausea & vomiting
VACCINES	TAK-019 Novavax COVID-19 Vaccine (JP) COVID-19 Vaccine Moderna Intramuscular Injection (JP)	TAK-003 Dengue Vaccine			TAK-426 Zika Vaccine

● U.S. Breakthrough and/or
Fast Track Designations

● China Breakthrough and/or
Japan SAKIGAKE Designation

Orphan potential in at least one indication

APPROVED

New addition

1. Potential approval dates depend on data read-outs; some WAVE 1 target approval dates assume accelerated approval
2. Certain WAVE 2 programs may be accelerated into WAVE 1 depending on future data read outs
3. EXKIVITY (brand) – mobocertinib (generic); subasumstat (generic) – TAK-981; modakafusp alfa (generic) – TAK-573
4. Filing of TAK-609 is subject to feedback from regulatory agencies on the ongoing extension trial and may change
5. In active discussions with the FDA. Potential approval subject to outcome of discussions.

6. Pabinafusp alfa (generic) - JR-141, partnership with JCR Pharmaceuticals
7. TAK-994 approval timelines under review

8. Partnership with Neurocrine Biosciences

Takeda's Fiscal Year ends March 31 of the following year; e.g., "FY21" refers to the twelve-month period ending March 31, 2022.
All timelines are approximate estimates of October 28, 2021. For glossary of disease abbreviations please refer to appendix.

MAXIMIZING THE VALUE OF OUR GLOBAL AND REGIONAL BRANDS



	PHASE 1 & 2	PHASE 3			FILED			
ONCOLOGY		<p>NINLARO[®] Proteasome inhibitor Maint. ND MM post-SCT (US, EU)</p> <p>NINLARO[®] Proteasome inhibitor Maint. ND MM no SCT (US, EU, CN)</p>	<p>ICLUSIG[®] BCR-ABL inhibitor FL Ph+ ALL (US)</p> <p>ALUNBRIG[®] ALK inhibitor 2L ALK+NSCLC H2H with alectinib (GL)</p>	<p>CABOMETYX[®] VEGFR/RTK inhibitor mCRPC combo w/atezolizumab (JP)</p> <p>CABOMETYX[®] VEGFR/RTK inhibitor 2L mNSCLC combo w/atezolizumab (JP)</p>	<p>ALUNBRIG[®] ALK inhibitor 1L & 2L ALK+NSCLC (CN)</p> <p>NINLARO[®] Proteasome inhibitor Maint. ND MM no SCT (JP)</p>	<p>ADCETRIS[®] <i>Seagen</i> CD30 ADC CTCL (CN)</p> <p>CABOMETYX[®] VEGFR/RTK inhibitor 1L RCC combo w/nivolumab (JP)</p>		
RARE GENETICS & HEMATOLOGY	<p>NATPARA[®] PTH replacement Hypothyroidism (JP)</p>	<p>TAKHZYRO[®] Anti-kallikrein mAb HAE pediatric (GL)</p> <p>TAKHZYRO[®] Anti-kallikrein mAb BMA (GL)</p>	<p>VONVENDI[®] vWF replacement vWD Pediatric on-demand & surgery (GL)</p> <p>ADYNOVATE[®] recombinant Factor VIII Pediatric HemA (EU)</p>	<p>TAKHZYRO[®] Anti-kallikrein mAb HAE (JP)</p>	<p>VONVENDI[®] vWF replacement vWD Adult Prophylaxis (GL)</p>			
GASTRO-ENTEROLOGY	<p>ENTYVIO[®] α4β7 mAb Pediatric UC/CD (GL)</p>	<p>ENTYVIO[®] α4β7 mAb SubQ CD (US, JP)</p> <p>ENTYVIO[®] α4β7 mAb GvHD Prophylaxis (EU, JP)</p>	<p>VOCINTI[®] PCAB H. Pylori (CN)</p> <p>ALOFISEL[®] mesenchymal stem cells Perianal Fistulas in CD (US)</p>	<p>ENTYVIO[®] α4β7 mAb SubQ UC (US, JP)</p> <p>ENTYVIO[®] α4β7 mAb Antibiotic-refractory Pouchitis (EU)</p>	<p>VOCINTI[®] PCAB Reflux Esophagitis Maintenance (CN)</p> <p>TAKECAB[®] PCAB Oral disintegrated tablet formulation (JP)</p>	<p>GATTEX[®] GLP-2R agonist Pediatric-SBS (JP)</p> <p>GATTEX[®] GLP-2R agonist Adult-SBS (JP)</p>	<p>ALOFISEL[®] mesenchymal stem cells Perianal Fistulas in CD (JP)</p>	
PDT	<p>CEPROTIN[®] Protein C Concentrate SCPCD (JP)</p>	<p>CUVITRU[®] IgG 20% (human) subcutaneous PID (JP)</p> <p>HYQVIA[®] <i>Halozyme</i> IgG 10% + Recombinant Human Hyaluronidase CIDP (US, EU)</p>	<p>HYQVIA[®] <i>Halozyme</i> IgG 10% + Recombinant Human Hyaluronidase Pediatric PID (US)</p>	<p>HYQVIA[®] <i>Halozyme</i> IgG 10% + Recombinant Human Hyaluronidase HyHub Device (US)</p>				

● Orphan Drug Designation (in any region / indication for a given asset) ✓ Approved since Q4 FY20