

MOMENTUM IN OUR DYNAMIC PIPELINE BASED ON EMERGING DATA

TARGET APPROVAL →	WAVE 1 ¹					WAVE 2 ²				
	FY20	FY21	FY22	FY23	FY24	CLINICAL-STAGE NMES			FY27 AND BEYOND	
 ONCOLOGY		mobocertinib 2L NSCLC with EGFR exon 20 insertion mutation ³	pevonedistat HR-MDS	mobocertinib 1L NSCLC with EGFR exon 20 insertion mutation	pevonedistat Unfit AML	TAK-981 Multiple cancers	mobocertinib HER2 mutant NSCLC		TAK-252 Solid tumors	
 RARE DISEASES	Immunology Hematology Metabolic	maribavir R/R CMV infect. in transplant	maribavir 1L CMV infect. in HSCT	TAK-611 MLD (IT)		TAK-753 R/R MM	TAK-605 Multiple cancers		TAK-169 R/R MM	TAK-676 Solid tumors
 NEUROSCIENCE			soticlestat DEE	Orexin2R-ag (TAK-925/994) Narcolepsy T1		soticlestat CRPS	WVE-120101 Huntington's Disease			
 GASTRO-ENTEROLOGY		TAK-721 EoE				TAK-062 Celiac Disease	TAK-101 Celiac Disease	TAK-018 Crohn's Disease (post-op and ileitis)	TAK-671 Acute Pancreatitis	
 VACCINES			TAK-003 Dengue Vaccine			TAK-951 Nausea & vomiting	TAK-906 Gastroparesis	TAK-954 POGD	TAK-041 Anhedonia in MDD	TAK-653 TRD
 PDT				CoVig-19⁴ COVID-19 H-IG (Formerly TAK-888)			TAK-426 Zika Vaccine	TAK-214 Norovirus Vaccine	Orphan drug designation Started Ph2 for oral TAK-994 in NT1 in Q1 FY20 Partnership with Neurocrine	

1. Projected approval dates depend on data read-outs;

some Wave 1 target approval dates assume accelerated approval

2. Some Wave 2 assets could be accelerated into Wave 1 if they have breakthrough data

3. Approval date assumes filing on Phase 2 data

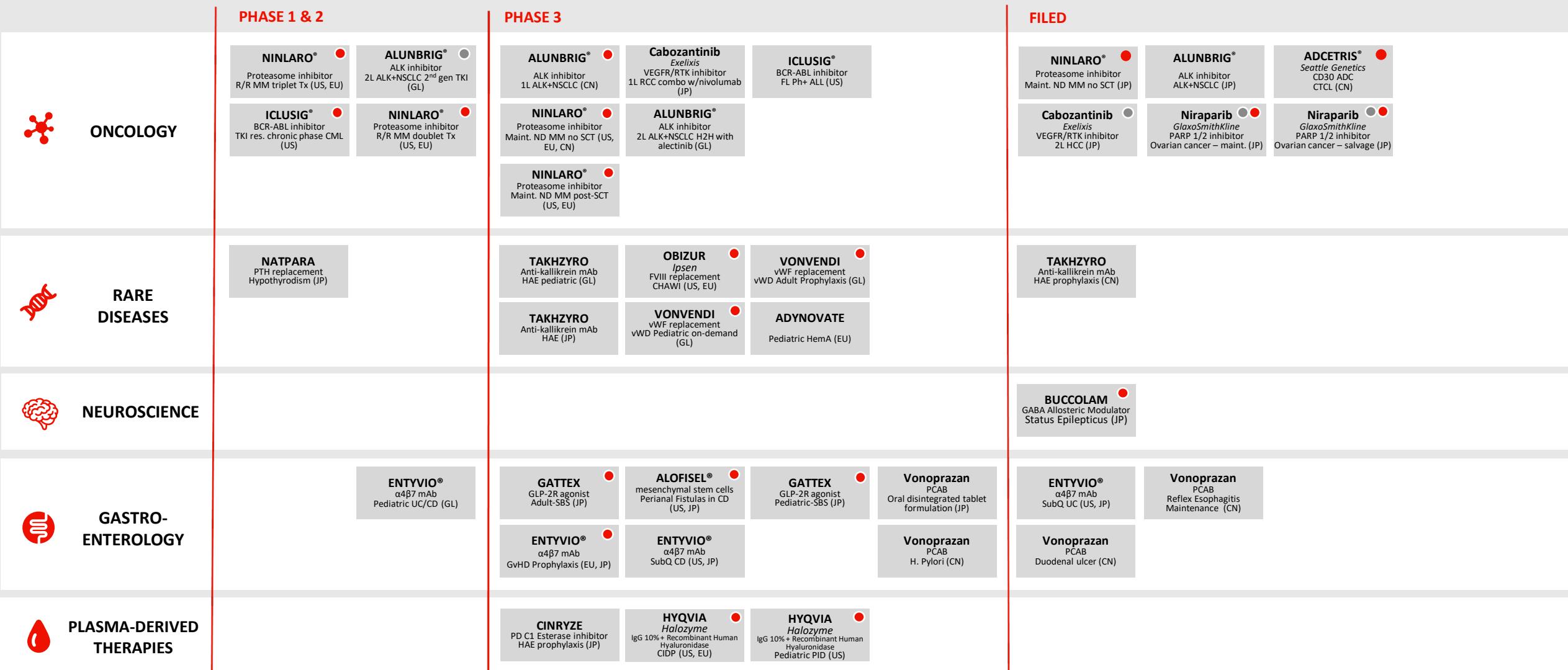
4. Expected new addition to the clinical pipeline with FPI projected in 1H FY20

All timelines are current best estimates as of July 31, 2020 and are subject to change due to potential impact by COVID-19

For glossary of disease abbreviations please refer to appendix.



MAXIMIZING THE VALUE OF OUR APPROVED PROGRAMS



Pipeline as of July 31, 2020; region abbreviations: GL = global (USA, Europe, Japan, China). Pipeline not all inclusive; programs also ongoing in other Therapeutic Areas