

# Consolidated Financial Statements for the Fiscal Year Ended March 31, 2009

May 11, 2009

These financial statements have been prepared for reference only in accordance with accounting principles and practices generally accepted in Japan.

## Takeda Pharmaceutical Company Limited

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Chuo-ku, Osaka 540-8645, Japan  
URL: <http://www.takeda.co.jp/>

Stock exchange listings: Osaka, Tokyo, Nagoya (First Section of each),  
Fukuoka, Sapporo

Code number: 4502

Representative: Yasuchika Hasegawa, President

Contact: Hirofumi Inoue, General Manager of Corporate Communications Department

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Scheduled date of annual general meeting of shareholders: June 25, 2009

Scheduled date of securities report submission: June 25, 2009

Scheduled date of dividend payment commencement: June 26, 2009

## 1. Consolidated Results for Fiscal 2008 (April 1, 2008-March 31, 2009)

### (1) Sales and Income

(All amounts are rounded to the nearest million yen)

(Percentage figures represent changes from same period of previous year)

	Net sales (¥ million)	Year-on-year change (%)	Operating income (¥ million)	Year-on-year change (%)	Ordinary income (¥ million)	Year-on-year change (%)
Fiscal 2008	1,538,336	11.9	306,468	(27.6)	327,199	(39.0)
Fiscal 2007	1,374,802	5.3	423,123	(7.7)	536,415	(8.3)

	Net income (¥ million)	Year-on-year change (%)	Earnings per share (¥)	Fully diluted earnings per share (¥)	Return on equity (%)	Ordinary income / total assets (%)	Operating profit margin (%)
Fiscal 2008	234,385	(34.1)	289.82	289.80	10.9	11.7	19.9
Fiscal 2007	355,454	5.9	418.97	—	15.1	18.1	30.8

(Reference) Equity in earnings of affiliate: Fiscal 2008

¥2,898 million

Fiscal 2007

¥56,711 million

### (2) Financial Position

	Total assets (¥ million)	Net assets (¥ million)	Shareholders' equity ratio (%)	Shareholders' equity per share (¥)
Fiscal 2008	2,760,188	2,053,840	72.9	2,548.09
Fiscal 2007	2,849,279	2,322,533	80.0	2,706.00

(Reference) Shareholders' equity

Fiscal 2008

¥2,011,366 million

Fiscal 2007

¥2,280,783 million

### (3) Cash Flows

	Net cash provided by operating activities (¥ million)	Net cash provided by (used in) investing activities (¥ million)	Net cash used in financing activities (¥ million)	Cash and cash equivalents at end of period (¥ million)
Fiscal 2008	326,273	(767,256)	(425,840)	758,082
Fiscal 2007	292,496	101,749	(262,082)	1,613,240

## 2. Dividends

Record date	Dividend per share (¥)					Total dividends (Annual) (¥ million)	Dividend Pay-out ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	End of 1 <sup>st</sup> quarter	End of first half	End of 3 <sup>rd</sup> quarter	Year-end	Annual			
Fiscal 2007	—	84.00	—	84.00	168.00	141,615	40.1	6.1
Fiscal 2008	—	88.00	—	92.00	180.00	144,344	62.1	6.9
Fiscal 2009 (Projection)	—	90.00	—	90.00	180.00	—	50.7	—

## 3. Projected Results for Fiscal 2009 (April 1, 2009-March 31, 2010)

(Percentage figures represent changes from same period of previous year.)

	Net sales (¥ million)	Year-on- year change(%)	Operating income (¥ million)	Year-on- year change(%)	Ordinary income (¥ million)	Year-on- year change(%)	Net income (¥ million)	Year-on- year change(%)	Earnings per share (¥)
First half year	760,000	(5.8)	200,000	135.2	205,000	103.0	160,000	122.9	202.70
Fiscal 2009	1,500,000	(2.5)	395,000	28.9	400,000	22.2	280,000	19.5	354.72

