

Highlights

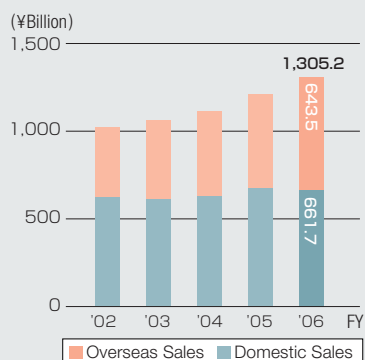
Takeda Pharmaceutical Company Limited and Subsidiaries Years ended March 31, 2007 and 2006

	Millions of yen 2007	Millions of yen 2006	% change 2007/2006	Thousands of U.S. dollars (Note) 2007
Net sales	¥ 1,305,167	¥ 1,212,207	7.7%	\$ 11,060,737
Operating income	458,500	402,809	13.8	3,885,593
Income before income taxes and minority interests	625,379	517,957	20.7	5,299,822
Net income	335,805	313,249	7.2	2,845,805
Research and development costs	193,301	169,645	13.9	1,638,144
Capital expenditures investments	38,510	32,616	18.1	326,356
Depreciation and amortization	28,820	28,728	0.3	244,237
Total assets	¥ 3,072,501	¥ 3,042,294	1.0%	\$ 26,038,144
Equity*	2,461,116	2,348,429	—	20,856,915
Treasury stock	193,932	3,046	—	1,643,492
Minority interests	—	47,194	—	—
Return on equity (ROE)	14.1%	14.4%	(0.3)%	
Earnings per share (EPS)	¥ 386.00	¥ 353.47	9.2%	\$ 3.27
Cash dividends	128.00	106.00	20.8	1.08

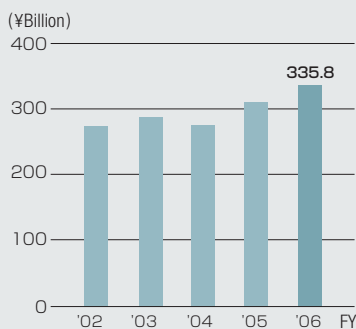
Note: The U.S. dollar amounts in this report represent translations of Japanese yen, solely for reader's convenience, at the rate of ¥118=US\$1, the approximate exchange rate at March 31, 2007. Figures in parentheses indicate a decrease.

*The minority interests has been included in the total of equity since FY2007

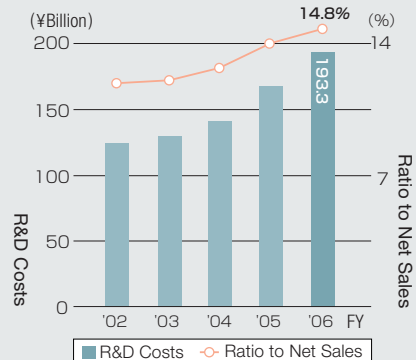
Net Sales



Net Income



R&D Costs/Ratio to Net Sales

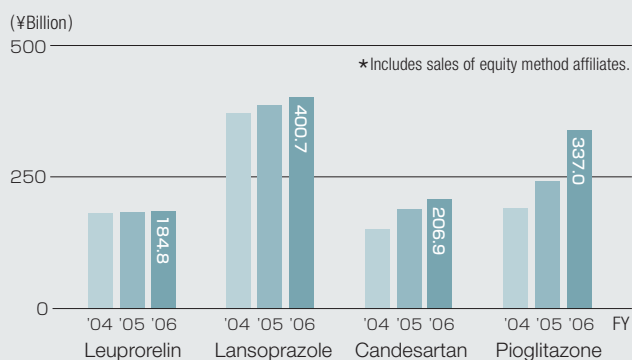


		Millions of yen 2007	Millions of yen 2006	% change 2007/2006	Thousands of U.S. dollars (Note) 2007
Net sales by region	Japan	¥ 661,664	¥ 675,083	(2.0)%	\$ 5,607,322
	North America	426,561	335,922	27.0	3,614,924
	Europe	191,963	180,223	6.5	1,626,805
	Others	24,979	20,979	19.1	211,686
	Total	1,305,167	1,212,207	7.7	11,060,737

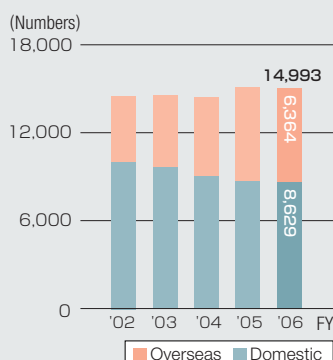
		2007	2006	% change 2007/2006
Number of employees	Japan	8,629	9,160	(5.8)%
	Overseas	6,364	5,909	7.7
	Total	14,993	15,069	(0.5)

Input energies	7,277million MJ	7,651million MJ	(4.9)%
CO ₂ emissions	460K tons-CO ₂	487K tons-CO ₂	(5.5)
Input water resources	10,069K m ³	10,905K m ³	(7.7)

Net Sales of International Strategic Products



Number of Employees



Proportion of Shareholders

