

VII. Number of employees

	FY09	FY10	FY11	FY12	% of total	vs. FY11
Total (①-②)+③	19,585	18,498	30,305	30,481	100.0%	176
< Overseas >	<10,280>	<9,031>	<20,775>	<20,956>	<68.8%>	<181>
Ethical drugs	17,125	16,035	27,844	27,947	91.7%	103
Consumer healthcare	443	435	440	450	1.5%	10
Others	2,016	2,028	2,021	2,084	6.8%	64
Takeda Pharmaceutical Company Limited ①	6,566	6,673	6,740	6,671		-69
<Temporarily transferred employees & Temporarily accepted employees (net)> ②	232	202	175	127		-48
Employees working in Takeda Pharmaceutical Company Limited ①-②	6,334	6,471	6,565	6,544	21.5%	-21
Consolidated subsidiaries ③	13,251	12,027	23,740	23,937	78.5%	197
Affiliates (applied "equity method")	899	772	762	639		-123

* Employees working in Takeda Pharmaceutical Company Limited and its consolidated subsidiaries. From "FY10", the numbers are indicated on the full time equivalent basis. For fair comparison, the numbers of "FY09" are modified according to the new basis.